# Tending the Infinite Garden: Organizational Culture in the Ethereum Ecosystem

Academic Paper

Dr. Paul Dylan-Ennis & Ann Brody



polar @post\_polar\_ · Oct 28

i am so jealous of these pro Helldivers who do a podcast about it \*as their job\* ...





172









...

# Who we are

#### Dr. Paul Dylan-Ennis - Professor at University College Dublin

- Culture/Social layer of Ethereum and the Blockchain Ecosystem
- Author of "Absolute Essentials of Ethereum"

#### Ann Brody - Doctoral Candidate at McGill University

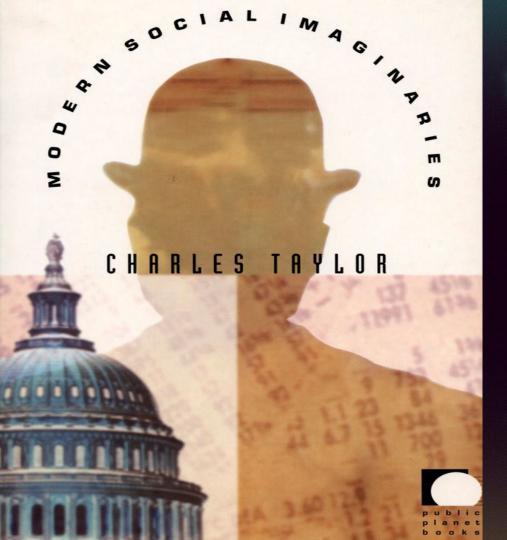
- Anthropology, Science and Tech Studies, Communication Studies

# **Paper Abstract**

Role of culture in Ethereum's organization and Ethereum Core dev imaginaries

#### Core Argument:

when there is an absence of centralized hierarchy, social imaginaries come into play and set boundaries on the legitimacy of decision-making in Ethereum protocol governance.



# Social Imaginary

"The ways people imagine their social existence, how they fit together with others, how things go on between them and their fellows" — Charles Taylor

"Collectively held, institutionally stabilized, and publicly performed visions of desirable futures, animated by shared understandings of forms of social life and social order attainable through, and supportive of, advances in science and technology" — Jasanoff and Kim

# Social Imaginaries in the works

```
Infrastructural Mutualism & Digital Metalism (Swartz, 2018)
World Computer (Brody & Couture, 2021)
Hacker-Engineer (Brekke, 2021)
Productive Money (Dylan-Ennis et al., 2023)
```

#### New Imaginary:

o **Infinite Garden**: Ethereum's continuous evolution, alluding to an eventual Endgame or state of ossification.



#### Interviewees

**Vitalik Buterin**, Researcher, co-founder of Ethereum

**Danny Ryan, Former** Researcher, Ethereum Foundation

**Pooja Ranjan**, Herder-in-Chief, Ethereum Cat Herders

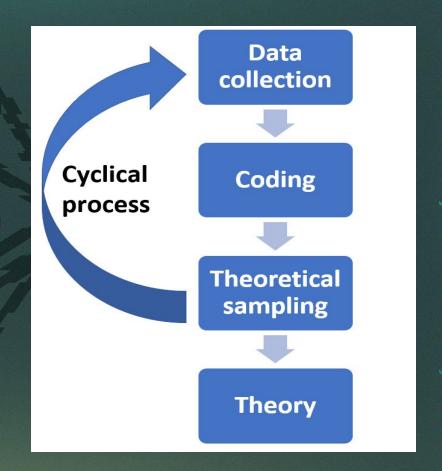
**Tim Beiko**, Protocol Support, Ethereum Foundation

**Alex Stokes** (Researcher, Ethereum Foundation)

**Ben Edington**, Teku consensus client Product Lead

Trent Van Epps, Protocol Support,
Ethereum Foundation/Protocol Guild

## **Grounded Theory**



# **Ethereum's Governance**

Core Devs: Ethereum protocol maintenance and upgrades.

Full nodes: power users running the complete Ethereum software.

Stakers: participants in the staking consensus mechanism.

Media: Ethereum influencers, podcasters and content creators.

dApp builders: create dApps in the Ethereum ecosystem.

End User: an Ethereum wallet user.



# **Cypherpunk Values**

"We are for decentralization, we are against political control' and 'we are for credible neutrality and making Ethereum robust against capture in all its aspects." - Ben Edington

"There's obviously this substrate of crypto around self-sovereignty, freedom, censorship-resistance." - Tim Beiko

#### **Conflict Resolution**

"Sometimes there are disputes and people generally try to, you know, keep talking until some kind of a fairly reasonable solution can be decided on. I feel like it just almost always ends up resolved in some way before it kind of bubbles over into some really serious, horrible conflict" - Vitalik Buterin

# **Conflict Resolution**

"Basically, we talk it out. If people disagree, they are listened to, but if the feeling of the meeting is of a different direction, then that's where we will go." - Ben Edington

"Sometimes there are disputes and people generally try to, you know, keep talking until some kind of a fairly reasonable solution can be decided on. I feel like it just almost always ends up resolved in some way before it kind of bubbles over into some really serious, horrible conflict." - Vitalik Buterin

# **Market Pressures**

"I feel like there weren't really any social challenges for Shapella, because this is one of those examples of something that's purely technical, which is just that people want to withdraw. It was promised that people are going to withdraw. And so the biggest challenge is just implementing the withdrawal."

- Vitalik Buterin

# **Market Pressures**

"If the price of this token (ETH) becomes really high, and it's really valuable, that's great. Sure. But there's almost something more important to me. Which is what this technology enables, which I know is a strong statement for a lot of people, but it's just what's happening." -Alex Stokes

"Mercifully we've been free of commercial pressures...Core Devs are pretty resistant to being told what to do and we will make our own minds up." - Ben Edington



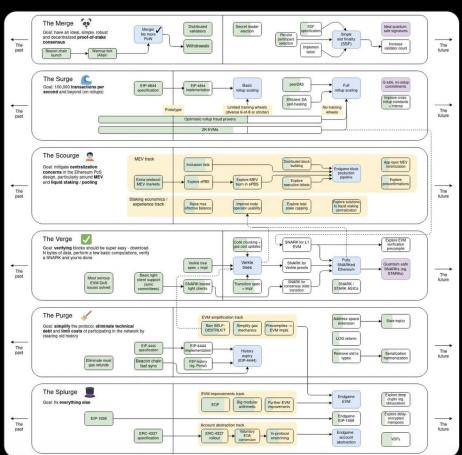
# Infinite Garden

"Ethereum is a protocol for human coordination.Coordination but not one that is played to win. Coordination is more like tending a garden, where one works only that the garden continues to thrive"

- Aya Miyaguchi



By popular demand, an updated roadmap diagram for 2023!



# **Key findings**

Social Imaginaries as polycentric governance

Imaginaries set informal boundaries on acceptable behavior and decision-making within Ethereum's decentralized structure.

\*Culture\* is the condition that enables stability

# **Growing the Garden**

"You'll get less alignment as the community grows...it seems like things have gotten bigger, and I expect they'll keep getting bigger, in some form, or fashion. And as it happens it's harder to maintain alignment." - Alex

"How do we incorporate the interest of these stakeholders into protocol development without compromising our cypherpunk values? I don't think it will be easy..." - Ben Edington

Stokes

# Searching for a light at the end of the tunnel?

The Cypherpunks are actively engaged in making the networks safer for privacy. Let us proceed together apace.

Onward.

Women in web3 Privacy womeninweb3privacy.com

Web3privacy Now web3privacy.info



# Thank you!

Dr. Paul Dylan-Ennis: @\_post\_polar

Ann Brody: @annbrody7